SABANCI UNIVERSITY:
ALWAYS READY FOR THE FUTURE
CREATING AND DEVELOPING TOGETHER

Sabancı University’s founding principle and operating philosophy
WELCOME TO SABANCI UNIVERSITY
CREATING AND DEVELOPING TOGETHER
We will be an innovative institution responsive to the needs of all our constituents through a participatory culture that embraces diversity and freedom. We will maintain an multidisciplinary educational infrastructure in order to create and disseminate knowledge. With this approach, Sabancı University aspires to become a global model for innovation in education and research.
Our mission is to develop internationally competent and confident individuals, endowed with an ability to reflect critically and independently, and instilled with a strong sense of social responsibility. In turn, our graduates will contribute to the advancement of the humanities, social and natural sciences as well as technology and the dissemination of knowledge created to benefit the greater community.
HISTORY

Under the guidance of one of Turkey’s leading family foundations, Sabancı Vakfı (Sabancı Foundation), the Sabancı Group (www.sabanci.com) established Sabancı University in July 1994. More than 50 academics from 22 countries, students and private sector leaders participated in the Search Conference in August 1995. This conference was followed by university development committees, which worked under the direction of a Student Trend and Preference Survey and other academic program design activities. The groundbreaking ceremony for the Sabancı University campus took place on July 31, 1997. The University began its first academic year on October 20, 1999.

Sabancı University holds a Search Conference every ten years in order to evaluate its success in adhering to its vision and carrying out the University’s mission, ensuring that the institution is effectively adapting to the ever-changing world.

ACADEMIC FREEDOM

Sabancı University is an autonomous center of higher learning and research dedicated to examining, advancing and disseminating knowledge for the public good. The University’s obligation to society and the world community is to ensure scientific integrity and the highest quality of scholarly education.

To meet this obligation, the Board of Trustees, faculty and administration of Sabancı University jointly ensure the fullest protection of freedom of academic inquiry, thought, and expression, as set forth in the Magna Charta Universitatum. This global compact was signed by the rectors of 430 universities in Europe and elsewhere in Bologna, Italy in 1988.

Sabancı University formulated and adopted its own Statement of Academic Freedom in 2002, further demonstrating the institution’s commitment to this key founding principle in education and research.
FACULTY PROFILE

At Sabanci University, people are the most valuable asset. As a result, the University strives to attract not only the best student body but also the most accomplished academics in their respective fields.

A majority of full-time faculty members have received their doctorate degrees from leading educational institutions overseas. In addition, many of the faculty have joined Sabanci University from careers outside Turkey in higher education, renowned research institutes, universities, international NGOs or industry.

The University’s distinguished international faculty hail from a broad range of countries around the world, including Australia, Austria, Bosnia-Herzegovina, Bulgaria, Canada, Belgium, Denmark, France, Germany, Luxemburg, Poland, Russia, Sweden, United Kingdom and the United States.

GRADUATES

A total of 9,160 diplomas - 6,018 from undergraduate programs and 3,142 from graduate programs - have been awarded by Sabanci University since 2000. Some 78% of graduates entered the workforce while 14% opted to advance their education at the graduate and postgraduate levels; meanwhile, 81% of Sabanci University graduates were either employed or admitted to graduate school within one year of graduation.

The universities Sabanci University graduates chose as their destinations for graduate school include Carnegie Mellon University, University of California, Politecnico di Milano, Boston University, Harvard University, Brown University, Stanford University and University of Massachusetts.

Akbank, Unilever, Accenture, Turkcell, Procter & Gamble, Ford, Garanti Bank, Yapı Kredi and Deloitte & Touche are among the companies Sabanci University alumni went on to work for.

alumni.sabanciuniv.edu
GENERAL INFORMATION

BOARD OF TRUSTEES

Güler Sabancı
Chairman of Sabancı Holding; Founding President of the Board of Trustees, Sabancı University; Chairman, Sakıp Sabancı Museum; Chairman of the Board of Trustees, Sabancı Foundation
Güler Sabancı is the Chairman of Sabancı Holding. She is also the Founding President of the Board of Trustees, Sabancı University, Chairman of the Sakıp Sabancı Museum and Chairman of the Board of Trustees of the Sabancı Foundation. Throughout her career, Güler Sabancı has often been the first woman member in numerous high-profile organizations, including the Turkish Industry and Business Association (TÜSİAD). Recently, she was named one of “The Most Powerful Women in the Region” by Fortune magazine. Over the years, she has received numerous prestigious awards in recognition of her philanthropic efforts and her leading work dedicated to the empowerment of girls and women in Turkey. She is the recipient of the David Rockefeller Bridging Leadership Award, Clinton Global Citizen Award, Raymond Georis Innovative Philanthropist Award and the European School of Management Responsible Leadership Award.

Ayşe Kadıoğlu
Acting President, Sabancı University
Ayşe Kadıoğlu is Professor of Political Science at Sabancı University. She has been a faculty member at Sabancı University since 1998. She holds a PhD in Political Science (1990, Boston University), M.A. in International Relations (1984, The University of Chicago), B.S. in Political Science (1982, Middle East Technical University). She is a member of the Board of Trustees of the Sakıp Sabancı Museum in Istanbul. She is a Member of the Executive Board of the Education Reform Initiative at Sabancı University. She is a member of the Advisory Board of the Istanbul Policy Center, Sabancı University, Stiftung Mercator Initiative. She has been a regular participant of Yale Law School’s ongoing annual Middle East Legal Studies Seminar since 2004. She is one of the Advisors for the online network Free Speech Debate. She has been a Visiting Scholar and Senior Associate Member at St Antony’s College, Oxford University in 2005 and 2010. She was a member of the Advisory Board of Bucerius PhD Program in Migration Studies, Zeit Stiftung between 2010-2013. She was a member of an Advisory Group of Council of Europe and co-authored a report titled Living Together: Combining Diversity and Freedom in 21st Century Europe in 2011. Her fields of research are migration and citizenship studies, comparative nationalisms, political ideologies in Turkey, early twentieth century liberal thinkers in Turkey, women and Islam, Turkish secularism, memory and democracy.

Sadık Esener
Founding Director, Center for Early Detection Research; Wendt Chair, Knight Cancer Institute; Professor of Biomedical Engineering, Oregon Health and Science University
Prof. Sadık Esener is the Founding Director of the Center for Early Detection Research and the Wendt Chair at the Knight Cancer Institute, and a Professor of Biomedical Engineering at the Oregon Health and Science University. His laboratory at UCSD (University of California, San Diego) has made many pioneering contributions to the fields of photonics, biophotonics, and nanomedicine. He is the inventor and co-inventor of many patents and has authored more than 450 publications. Sadik Esener is a co-founder of UCSD’s Department of NanoEngineering and the Institute of Engineering in Medicine at UCSD. He has also co-founded a number of San Diego-based start-ups, including Nanogen (NGEN), Genoptix (GXDX), Ziva, Cellix, Sonergy, Devacell and Trogenex.
Suzan Sabancı Dinçer

Chairman and Executive Board Member, Akbank; Board Member, Sabancı Holding

Suzan Sabancı Dinçer is the Chairman and Executive Board Member of Akbank. She is also a Board Member of Sabancı Holding. In addition, Ms. Sabancı Dinçer is a member of the Institute of International Finance Board of Directors and Emerging Markets Advisory Board; Harvard University’s Global Advisory Council; Harvard Business School’s Global Leaders Circle; and Harvard Business School’s Middle East, North Africa, and Central Asia Advisory Board (MCAB). Ms. Sabancı Dinçer serves on the Board of Directors of the Global Relations Forum and is a member of TÜSİAD. In 2012, Her Majesty Queen Elizabeth II awarded Suzan Sabancı Dinçer the title of “Commander of the Most Excellent Order of the British Empire (CBE),” in recognition of her proactive and influential contributions to the development of Turkey-UK relations. In 2014, Ms. Sabancı Dinçer was presented with the Order of Civil Merit (Orden del Mérito Civil) of the Kingdom of Spain by King Felipe VI of Spain for her contributions in fostering relations between the two countries and for her support to the cultural convergence.

İ. Aydın Günter

Founder, Günter Consultancy

İ. Aydın Günter is the founder of Günter Consultancy, a financial advisory firm. Previously, he was at Sabancı Holding for 20 years, serving as Financial Advisor, Financial Consultant, Senior Financial Consultant, Financial Coordinator, Financial President, respectively. During this time, he also served as Board member at I-Bimsa, Cignasa Insurance Company, BNP-AK Dresdner Financial Rental Company and Brisa, all Sabancı Holding enterprises.

Tülin Erdem

Professor of Business, New York University, Stern School of Business

Prof. Dr. Tülin Erdem is Professor of Business and Professor of Marketing at New York University’s Stern School of Business. She currently serves on the advisory council of the Journal of Marketing Research and on the editorial boards of International Journal of Research in Marketing, Journal of the Academy of Marketing Science, Marketing Letters and Marketing Science. Dr. Tülin Erdem also served as the President of INFORMS Society for Marketing Science (ISMS).

I. Jan Nahum

Chairman of the Board of Directors, Hexagon Consultancy

Mr. Nahum founded Hexagon Dansmanlık ve Ticaret A.Ş. in 2005 and he still serves as the Chairman of the company. Jan Nahum started his professional career at Otokan as a Project Engineer in 1973. In 1975, he joined Koç Holding’s R&D Center; within nine years, he was the Head and Coordinator of the Design Department. Mr. Nahum went on to Otokan in 1984 where he served as General Director for 10 years. Subsequently, he was the General Director at Tofaş, a partnership of Koç Holding and Fiat. While there, he initiated Tofaş’s major R&D efforts. Mr. Nahum served as the Executive Director at Tofaş. He concurrently held the positions of Deputy Chairman at Tofaş and Head of International Business Development at Fiat S.p.A. until 2004.

Sevil Sabancı

Board Member, Sabancı Holding

Sevil Sabancı is a third generation member of the Sabancı family. After gaining experience in various posts in family-owned companies, including Yünsa and Kordsa, she served on Sabancı Holding’s Board of Directors from 1997 to 2001. Since that time, she has been a board member at Sabancı Holding from 2004 to the present. Sevil Sabancı’s corporate responsibilities also include board membership at Sabancı Foundation. Ms. Sabancı is an accomplished equestrian, having represented Turkey at international competitions. In addition, she founded a world-class riding academy, S International Equestrian Center (SIEC). She is also a former Vice President of the Turkish Equestrian Federation.

M. Sinan Tara

Chairman of the Board of Directors, Enka İnşaat ve Sanayi

Sinan Tara was born in 1958 in Istanbul and graduated from ETH Zürich, Department of Civil Engineering with a Bachelor of Science (BSc) in 1980. Subsequently, he completed the MBA program at Stanford University in 1983. Mr. Tara first joined Enka İnşaat ve Sanayi A.Ş. in 1980 as a Field Engineer. Since 1984, he has served as General Manager, Board Member and Managing Director and Executive of Enka İnşaat. He has held the position of Chairman of the Board of Directors at Enka İnşaat since 1994. In addition, Sinan Tara is a member of the Turkish Industry & Business Association (TÜSİAD)’s High Advisory Council and the Turkish Contractors Association.
**GENERAL INFORMATION**

**INTERNATIONAL BOARD OF OVERSEERS**

**Kemal Derviş**
Dr. Kemal Derviş currently holds the position of Vice President and Director of Global Economy and Development at the Brookings Institution. At present, Dr. Derviş also takes part in the work of Istanbul Policy Center at Sabancı University. From 2001 to 2002, he served as Minister of State for Economic Affairs in Turkey. Dr. Derviş is a former member of the European Convention and the EU-Turkey Joint Parliamentary Committee working closely with various research institutions and NGOs specifically on Turkey-EU relations. In August 2005, Dr. Derviş became the Administrator of the United Nations Development Programme to provide support to developing countries.

**Timothy W. Tong**
Professor Timothy W. Tong is the President of Hong Kong Polytechnic University. Prior to his current appointment, Professor Tong was Dean of the School of Engineering and Applied Science (SEAS) at George Washington University in the U.S. In addition, he has provided consultancy to many major corporations and research institutions, including Lockheed, McDonnell Douglas, Motorola, FMC and Oakridge National Laboratory. He is the former Program Director at the National Science Foundation, where he established a jointly funded program with Sandia National Laboratories. Professor Tong also served as Acting Director of the Center for Energy Systems Research at Arizona State University.

**Cem N. Cesmig**
Cem N. Cesmig is the Chief Executive Officer of Newtonmore Advisors Ltd., a private equity and venture capital firm he founded in 1995. As a private investor, he has made investments in the U.K. and France as well as in Turkey. To date, his company has invested in 13 European private equity opportunities. Prior to starting his own investment concern, Mr. Cesmig was a founding partner of Investcorp, where he initiated, supervised and concluded numerous major investments. Previously, Mr. Cesmig pursued a career in international banking. He is a board member of various European companies and a member of the Global Advisory Board at the University of Chicago Booth School of Business.

**Ferdinando Beccalli-Falco**
Ferdinando (Nani) Beccalli-Falco is the former President and Chief Executive Officer of GE International. Prior to holding this position, Mr. Beccalli-Falco served as President and CEO, Europe, Middle East, Africa, Latin America and Canada at GE. Formerly, he served as Executive Vice President, GE Capital. Mr. Beccalli-Falco has enjoyed a long career at General Electric, starting in 1975 in the United States.

**Muhtar Kent**
Muhtar Kent is the Chairman of the Board and Chief Executive Officer of the Coca-Cola Company. Active in the global business community, Mr. Kent currently is co-chair of the Consumer Goods Forum, a fellow of the Foreign Policy Association, a member of the Business Roundtable, a past Chairman of the US-China Business Council and current Chairman Emeritus of the US-ASEAN Business Council. He also was recently appointed as a member of the Eminent Persons Group for ASEAN by President Obama and Secretary of State Clinton. Mr. Kent serves on the boards of Special Olympics International, Ronald McDonald House Charities, Catalyst and Emory University. At present, he serves on the board of directors at GBCHealth and the National Committee on United States-China Relations.

**John S. Reed**
John S. Reed is the former Chairman and CEO of Citicorp and Citibank. Mr. Reed served as Chairman of the New York Stock Exchange from September 2003 until April 2005. In addition, he is the former Chairman of the MIT Corporation, the Institute’s governing body.
Virginia Bottomley
Virginia Bottomley chairs the Odgers Berndtson Board & CEO Practice, where she conducts searches for Chairs, CEOs and Non-Executive Directors for private companies and major public organizations. Ms. Bottomley is a Non-Executive Director at FTSE100 listed Smith & Nephew and a member of the International Advisory Council at Chugai Pharmaceutical Co. (Japan). She was previously a member of the Supervisory Board of AkzoNobel NV, and Non-Executive Director at BUPA. Ms. Bottomley is also a Trustee of The Economist Newspaper.

Sir Adrian Montague
Sir Adrian Montague is currently Chairman of 3i Group plc, a private equity firm, and The Point of Care Foundation, a leading UK charity. He is a Non-Executive Director of Skanska AB and Cellmark Holdings AB. Sir Adrian was formerly Chairman of Anglian Water Group Ltd., Friends Provident plc, British Energy Group plc, Michael Page International plc, and Cross London Rail Links Ltd.

Albert P Pisano
Albert (Al) P Pisano holds the FANUC Chair of Mechanical Systems in the Department of Mechanical Engineering at the University of California, Berkeley. In addition, Professor Pisano holds a joint appointment to the Department of Electrical Engineering and Computer Science. He serves as the senior co-Director of the Berkeley Sensor & Actuator Center, the National Science Foundation Industry-University Cooperative Research Center. He is a founder in nine start-up companies in the areas of transdermal drug delivery, transvascular drug delivery, sensorized catheters, MEMS manufacturing equipment, MEMS RF devices and MEMS motion sensors.

William R. Rhodes
William R. Rhodes is a Brown University professor at large based at the Watson Institute and a member emeritus of the Institute's Board of Overseers. He is a former Senior Vice Chairman of Citigroup and Citibank, and he continues to serve Citi as a senior advisor. Mr. Rhodes gained a reputation for international financial diplomacy in the 1980s for his leadership in helping manage the external debt crisis that involved developing nations and their creditors worldwide. He has received numerous awards and honors from various governments and institutions.

Andrew Senyei
Andrew (Drew) Senyei, M.D., Managing Director of Enterprise Partners Venture Capital since 1988, has more than 25 years of experience in the building of emerging, life science and healthcare companies. Dr. Senyei has served on the boards of more than 30 private and public companies and was named one of the top venture capitalists in the US on Forbes magazine’s 2006 Midas Touch List. He is the inventor of the first FDA-approved diagnostic test to predict premature birth, which has been used worldwide by more than 1 million women at risk for preterm birth. Dr. Senyei is credited with 30 patents.
Reflecting the philosophy of the late Hacı Ömer Sabancı, “To share what we have gained from this land with its people,” the Sabancı Family established the Hacı Ömer Sabancı Foundation (known as Sabancı Foundation) in 1974.

The Sabancı Family has contributed to Turkey’s economy through the many industrial enterprises they have established. Family members have focused their efforts on launching institutions that benefit the public in the fields of education, healthcare, culture, sports and social services, and have played an active role in philanthropic work. Reflecting the philosophy of the late Hacı Ömer Sabancı, “To share what we have gained from this land with its people,” the Sabancı Family established the Hacı Ömer Sabancı Foundation (known as Sabancı Foundation) in 1974. The income base of the Foundation is sustained mainly through donations from family members, Sabancı Group companies and income generated by the assets owned by the Foundation.

Sabancı Group shares the proceeds from its industrial and economic prowess broadly, to support social projects and the arts through the Sabancı Foundation. This arrangement has made it one of the largest family-established foundations in Turkey.

The Sabancı Group is one of Turkey’s largest and most respected industrial and financial conglomerates. More than 50 dynamic companies comprise the Sabancı Group, many of which are undisputed market leaders in their respective sectors. The main business areas of the Sabancı Group of companies are financial services, including banking and insurance, food, retailing, information and telecommunications, tourism, and automotive distribution, as well as the production of polyester, cement, textiles, tires and nylon.

www.sabancivakfi.org
www.sabanci.com/tr
In 2015, Sabancı University’s international achievements and recognitions increased exponentially. During the year, the University represented Turkey exceptionally well and appeared in the top positions on numerous lists published by Times Higher Education (THE) and QS World University Rankings, including:

- **THE 150 Under 50 Rankings 2016** is a ranking of the top 150 universities under 50 years old: Sabancı University is listed 52nd in the world.

- **QS EECA 2016** is a dedicated ranking of the top universities in Emerging Europe and Asia. Sabancı University is listed 13th in the world.

- **THE Asia University Rankings 2016** is a ranking of the top universities in Asia. Sabancı University is listed 38th among 100 universities.

- **THE BRICS and Emerging Economies 2017** includes only institutions in countries classified as emerging by FTSE, including the BRICS nations of Brazil, Russia, India, China and South Africa. Sabancı University is listed 18th among 300 universities from 35 countries.

- **THE World University Rankings 2017** lists the best global universities. Sabancı University is ranked among the top 301-350 universities in the world.

As one of Turkey’s leading universities in education, research and community outreach, Sabancı University embraces the concept of internationalization and aims to raise its global profile as a world-class university. The University’s 2007-2011 Strategic Objectives emphasize this goal with the following statement: “Our main aim is to be a pioneering model educational base in a local and international context, in continuous interaction with the society, nourished by research and critical inquiry.” This strategy demonstrates the significance of the transformation of the university as a whole, through a participatory, transparent, responsible and responsive approach. Furthermore, by expanding the international experience of the university community, Sabancı University targets creating a new culture that values intercultural development and tolerance.

Sabancı University has already achieved numerous landmarks in internationalization that distinguish it from other Turkish educational institutions. Currently, 4% of the student body is international; in addition, 3% of students take part in an international program abroad. Some 17% of full-time faculty members are from foreign countries. These figures demonstrate our success to date in achieving our internationalization objectives. However, the University plans to continue increasing its targets in coming years to transform Sabancı University into a globally competitive university. Additionally, Sabancı University has initiated international relationships with 33 countries around the globe, partnering with the world’s most dynamic universities to foster research and student understanding of current and future global challenges.
WHY STUDY AT SABANCI UNIVERSITY?
Sabancı University focuses not only on the academic performance of its students but also on their ongoing personal and intellectual development.

The University’s undergraduate and graduate programs differ from those of other universities both in approach and academic design.

A multidisciplinary approach to education lies at the heart of Sabancı University. This reflects the institution’s firm belief that a blend of academic disciplines fosters the most effective and creative generation of ideas. Undergraduates choose their majors following the foundation development year, which enables them to make informed career decisions. The extensive scope of the first and second year multidisciplinary undergraduate program also better equips students to face the diverse challenges of today’s fast-changing world.

Sabancı University has moved away from the traditional academic department organization, opting instead for an approach that fosters interaction and collaboration between different faculties. This philosophy is embodied in the structure of the courses, which encourages a cross-disciplinary approach to research and study, breaking down barriers between arts, social sciences, engineering and natural sciences while providing a range of perspectives and broader understanding.

Another significant shift in academic design at Sabancı University is from performance-based academic assessment to a more plural approach that evaluates the intellectual development of the individual. This emphasis upon process over product is reflected in the support provided by the University’s Center for Individual and Academic Development (CIAD). The Center’s six support units offer a variety of programs to facilitate students’ smooth transition to university life and beyond.
Welcome to the Faculty of Engineering and Natural Sciences,

Sabancı University’s acclaimed Faculty of Engineering and Natural Sciences (FENS) offers undergraduate and graduate programs in knowledge-intensive subject areas that are responsible for the rapid pace and direction of scientific and technological advancement today. Our program curricula are designed to educate students as highly proficient, self-confident individuals with critical and independent thinking.

FENS offers a broad array of graduate programs, among which focused master programs are designed to develop a new career path for the professionals to grow their competitive edge in our evolving global economy. Professional master’s programs in Energy Technologies and Management, Data Analytics, and Information Technology aim at addressing industry needs while anticipating future opportunities. Taught by highly-experienced practitioners and academicians in the related field, students are equipped with the latest knowledge and skills to excel in their career.

We emphasize interdisciplinary research programs that shape and apply scientific knowledge and skills in order to advance innovative technologies and boost productivity in the manufacturing and service industries. In addition to fundamental research, we embrace collaborative research with both local and international industry partners while contributing to high-tech incubation and start-up efforts. We have an excellent track record of joint projects with other institutions. The number and budget size of research projects and grants per faculty member are well above the national averages, as reflected in our esteemed position in local and global academic rankings.

State-of-the-art laboratories and research centers in FENS enable faculty and students to engage in vital areas of science and technology, leading to pioneering education initiatives and innovative research outcomes. The activities in “Sabancı University Nanotechnology Research and Application Center (SUNUM),” “Composite Technologies Center of Excellence (CTCE),” “Center of Excellence for Data Analytics (CEDA)” and “Research and Application Center for Functional Surfaces and Interfaces for Nano-Diagnostics” foster applied research and projects with prominent collaborators in industry and other institutions.

We embrace all students, academicians, researchers and partners in an environment of top quality education and cutting-edge research with interdisciplinary collaboration. We share the outcomes of our academic activities with the community through various channels and disseminate the knowledge for the benefit of the society.

Prof. Dr. Yusuf Ziya Menceloğlu
FENS Dean
fens.sabanciuniv.edu
Welcome to the Faculty of Arts and Social Sciences,

The Faculty of Arts and Social Sciences (FASS) is distinguished by the diversity of its degree programs. We bring together arts education, social sciences, and humanities under the roof of one faculty. At FASS, we promote a rigorous, dynamic and participatory educational experience centered around a strong core curriculum. While our core curriculum provides students with a solid educational foundation, the inter-disciplinary degree programs constitute the basis of flexible and creative thought. FASS is a vanguard faculty in Turkey thanks to its innovative department-free structure. We encourage knowledge-based confidence among our students in order for them to be able to freely choose their areas of study.

FASS is dedicated to scholarly excellence gauged by world class standards. We put great value on creating and disseminating new knowledge through academic independence, as expressed in Sabancı University’s Statement on Academic Freedom. Our faculty members engage in leading research in collaboration with colleagues from prestigious universities around the world, as well as our talented graduate student body. Faculty members and PhD students alike publish scholarly articles in top international journals and publications by prominent academic presses. Faculty members and graduates of visual arts take part in high profile, internationally acclaimed art exhibitions and biennials.

We promote student research through independent project courses. Our students are well grounded in basic research skills and are supported in pursuing their own research venues. Our undergraduate student body gets a taste of large lecture hall classes during their core terms in addition to small seminars where they are encouraged to engage in scholarly discussions with their peers. During the course of their education, students learn both to ask questions and to answer them. FASS graduates are equipped with the skills to think critically, study social phenomena from different disciplinary perspectives, make creative connections and express them confidently. Coexistence of strong foundational knowledge and creative flexibility is at the core of our education.

At FASS, students are exposed to a solid core foundation and porous disciplinary borders, collaboration and independence as well as theory and practice. Please explore our website in order to consider the many possibilities. Let me extend you a warm welcome to the world of FASS.

Prof. Dr. Ayşe Kadioğlu  
FASS Dean  

fass@sabanciuniv.edu
Welcome to Sabancı School of Management,

Sabancı School of Management (SOM) has made great strides since its founding in 1999 and today is recognized as one of Turkey’s top business schools. The school earned AACSB accreditation in 2011, an honor held by only 5% of business schools worldwide. We were one of the first academic signatories of the UN Global Compact and have been cited as a Principles for Responsible Management Education (PRME) champion. In addition, we have recently entered the Financial Times ranking of Europe’s leading business schools. Our mission has three interrelated objectives: becoming a top research school in management, offering innovative programs, and graduating socially responsible, independent thinkers.

SOM offers a comprehensive range of highly innovative academic programs. Our undergraduate management major, the second most popular program at Sabancı University, gives great flexibility to our students to specialize in their area of choice. All our professional programs are distinguished by their strong links to the business community; a prime example of this approach is the Company Action Projects, a key component of the MBA program. The Masters in Finance program is home to the Center for Applied Finance Education (CAFE), the first trading room housed in a university in the region. Our Executive MBA program, featuring a unique two-week module at Columbia Business School Executive Education, offers 70 executives a truly outstanding educational experience. In the next five-year period, SOM’s EMBA is expected to continue as our flagship program with its two-week module provided by Columbia Business School. Our new MS in Business Analytics and part-time MBA for Professionals programs complete our range of offerings.

Sabancı School of Management provides a stimulating environment, both intellectually and professionally, for its faculty, facilitating their rise to internationally renowned scholars. Our faculty members conduct research across all management disciplines, supported by our strong PhD program. We have faculty publishing in top outlets, performing editorial duties and participating in professional academic organizations. Our school is fully committed to supporting research through travel grants, with a biweekly seminar series and our visiting scholar program. In turn, SOM faculty members have been highly successful in earning prestigious European and Turkish research grants, significantly contributing to the research potential of the institution.

Given the global nature of business today, a leading business school must also provide international educational opportunities to its student body. SOM has been very active and successful in this regard. In addition to our innovative partnership with MIT Sloan, we boast numerous dual degree and collaborative relationships with some of the world’s top business schools (e.g. Cranfield in the UK, ESADE in Spain). We are a member of the EMBA Consortium for Global Business Innovation, an eight-country initiative. Our students also benefit from Sabancı University’s extensive roster of exchange partners, as one of the most active members of the Erasmus network. Our Behavioral Analytics Lab and Logistics and Transportation Lab in collaboration with FENS clearly demonstrate the inter-disciplinary focus of our school.

Finally, Sabancı School of Management, much like the University, is committed to addressing issues that face our country and our world. Through the Corporate Governance Forum, we have contributed to policy making and adoption of best practices in governance, the environment and women’s empowerment. We are the Turkish partner of the Carbon Disclosure Project (CDP), the Independent Women Directors initiative and the Business Against Domestic Violence effort. We also recently launched the Center of Excellence in Finance to provide a range of programs and conferences for the financial community in Turkey.

Prof. Dr. Füsun Ülengin
SOM Dean

som.sabanciuniv.edu
### Faculty of Engineering and Natural Sciences
- Computer Science and Engineering
- Electronics Engineering
- Industrial Engineering
- Materials Science and Nanoengineering
- Mechatronics Engineering
- Molecular Biology, Genetics and Bioengineering
- Manufacturing Engineering
- Physics
- Mathematics
- Chemistry
- Energy
- Information Technology
- Energy Technologies and Management
- Data Analytics

### Faculty of Arts and Social Sciences
- Economics
- Visual Arts and Visual Communication Design
- Cultural Studies
- Psychology
- Political Science
- International Studies
- Philosophy
- Art Theory and Criticism
- Gender Studies
- European Studies
- Turkish Studies
- Conflict Analysis and Resolution
- History

### Sabancı School of Management
- Management
- Entrepreneurship
- Finance
- Business Analytics
- Executive MBA
- Professional MBA
- MBA
- Masters in Finance (MiF)
- Brand Practice

### Double Degree Programs

Students in the ten diploma programs above who fulfill eligibility requirements have the option of an additional major in another one of these programs of their choice. Adding to the flexibility in Sabanci University majors, this innovative option enables students to obtain double majors in 45 different combinations. Students enrolled in a double major program are able to graduate in four years by taking no more courses than allowed by university regulations. However, students who are eligible for graduation in one of their double majors at the end of four years will have two additional semesters to complete the requirements of their second major. In the case of scholarship students, their scholarship will continue for the two additional semesters.

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With the multidisciplinary structure of the Foundations Development Program, students emerge well-prepared to continue their education.

Sabancı University’s exemplary Foundations Development Program consists of two key educational stages: The Foundations Development Year and University Courses.

All student admits are required to take an English Language Assessment Exam (ELAE). Students deemed to require additional assistance enroll in the Foundations Development Year, which consists exclusively of English and Turkish language courses. The language coursework and the related exams are administered by the University’s School of Languages.

Students who pass the ELAE matriculate as freshmen. Subsequently, every Sabancı University student is required to take the University Courses – the core curriculum of the undergraduate program.

In brief, University Courses aim to:

- Provide students with in-depth and innovative perspectives of the world, their country, their society, and themselves;
- Equip students not only with fundamental knowledge but also with tools of independent and critical thinking;
- Facilitate informed and mature decision-making for the choice of a major and career field.

During freshman year, students take courses that focus on Humanity and Society; Principles of Atatürk and History of Turkish Revolution; Turkish Language and Literature; Science of Nature; Mathematical Functions: Discrete and Continuous; and Freshman English.

In the second year, students take “Major Works” courses that focus on various significant literary and artistic works.

Law and Ethics, taken in either the third or fourth year, examines the complementary concepts of law and ethics in relation to everyday moral dilemmas and choices.

With this multidisciplinary educational training, Sabancı University students emerge well-prepared to continue their education at the graduate level or start careers in any number of fields.
The Center for Individual and Academic Development was established to assist and encourage Sabancı University students to effectively and confidently adjust to new responsibilities in their university life.

Academic Success Monitoring and Counseling Program

The Academic Success and Monitoring Program can be accessed by students who experience academic challenges and need support during their education at Sabancı University. The ASMCP team carries out activities to increase academic success and aims to support the individual needs of students. The program aims to establish an understanding of the student’s current academic status, discuss the difficulties s/he encounters in academic life, provide support as well as encourage students to overcome obstacles more easily and confidently. Based on the identified needs, the program may direct the student to relevant persons and institutions, and provide guidance.

Accessible University Program

Sabancı University aims to create an environment that enables students who are physically challenged and/or who have different learning patterns to take full advantage of all academic programs and services. By focusing on their individual needs and goals with respect to their specific challenges, support is provided to ensure that they benefit fully from all opportunities offered by the University. While a supportive and personalized approach drives the provision of services and support, students are encouraged to assume independence and take responsibility for their individual and academic development. All facilities at Sabancı University are accessible to persons with mobility challenges.
A number of support units work collaboratively under CIAD to ensure that all students are equipped with the personal and academic skills they need to succeed.

Course Evaluation
The Course Evaluation System tracks and documents Sabancı University student perceptions of faculty, thereby establishing a feedback system between students and faculty members. All faculty courses are evaluated at the end of each semester through an online system, establishing a deeper and more transparent level of independent communication between faculty, students and the administration.

Psychotherapy and Psychological Services
Entering university opens up a new chapter in the lives of most students, full of new challenges and responsibilities, both personal and academic. Psychotherapy and Psychological Services supports students through this major transition, by enhancing their emotional, social and academic development. This unit assists students in clarifying their concerns, examining the solutions they have chosen and implemented, and developing the skills and strategies needed to lead successful and fulfilling adult lives. Workshops and seminars related to subjects such as exam anxiety, stress management and communications skills are offered each semester.

Student Advisory System
All undergraduate students at Sabancı University are assigned an advisor, a faculty/staff member who works with them to discover their talents and interests and guides them in issues regarding their general academic performance, personal development and social life at the University. When students make a program declaration, they are assigned academic advisors from the respective faculties.

Resident Assistant Program: The Resident Assistant Program is a peer support project that aims to improve the psychosocial environment and conditions in the dormitories.

Student Development Curriculum (SDC): SDC’s main objective is to help students develop soft skills and competencies so that they become well-rounded individuals. Several interactive personal development skills trainings are administered to students under this program.

Civic Involvement Projects (CIP)
This program is designed to give students an understanding that every individual not only can, but also has a responsibility to contribute positively to society. Through the Civic Involvement Projects (CIP), students learn that they can make a difference individually as well as collectively as a team. This is a required part of the Sabancı University curriculum. Students are facilitated in participating in a variety of projects encompassing a wide range of issues - from environmental to social, including basic human rights, literacy and health concerns. Students follow through on their chosen projects with team members under the supervision of their project consultant. These projects allow students to exchange their social improvement findings, which enables them to contribute to the worldviews of their teammates, as well as their own.
As they move forward through their university experience, students gradually draw up their career road maps in accordance with their personal talents and interests.

Using a number of creative methods and means, Sabancı University helps students properly plan toward their future careers. The University’s approach to education is based on a multidisciplinary educational structure that covers various scholarship areas. The curriculum is designed to enable students to freely choose their diploma area, at the end of sophomore year, without any restrictions.

As they move forward through their university experience, students gradually draw up their career road maps in accordance with their personal talents and interests.

The University has designed the Career Development Workshop program for this time of preparation for life beyond Sabancı. CDW provides students with a wide range of information and skills to equip them for both their university and professional years. The program also familiarizes them with the work sectors and employment opportunities appropriate to their degree programs. Additionally, CDW offers students guidance on the job search process.

Seminars and workshops provided include:

a) Basics and Personal Development Seminars

The basics required to prepare for entering the working world are covered by workshops such as CV Writing, Application and Reference Letter Writing, Interview Techniques, Personal Development/Entrepreneurship and Team Work.

Personal Development seminars help students conduct self-assessment on a range of issues that include their own attitudes, behavior, habits, thoughts and feelings; these sessions also deal with how to self-improve and overcome weaknesses. Focus is placed on developing positive values and characteristics that will positively affect and enhance their lives, particularly as they face the realities of a career. Students also learn that personal development is a continuous lifelong process. Topics covered in the Personal Development series include Stress Management, Surviving in a Different Culture, Time Management, Self-Confidence, Team Work and Presentation Techniques.

b) Enterprise/Sector Presentation Sessions

Activities and information covered in this segment include:

- Introduction to institutions and enterprises
- Academic and sector panels
- Personal success stories by career personnel
- Introduction of various career issues such as recruitment, development and promotion
- Introduction to countries and their higher education systems

Sabancı University also organizes a career fair, known as the Career Express Exhibition, which brings a variety of companies, institutions and enterprises to campus to meet face to face with students.

c) Application Sessions

To help students apply the information gleaned in the Basics and Personal Development Seminars, Sabancı University offers Application Sessions. Role-playing exercises, mock interviews and on-site company visits are provided to facilitate student understanding of the employment interview and training process. These involve seminars like Coping with Orientation and Culture Shock in fall term and visits to various companies and facilities in spring term.
RESEARCH IS CREATING NEW KNOWLEDGE
The Research and Graduate Policy Directorate is engaged in developing and managing research projects as well as conducting long-term collaborative research efforts with the private sector; and fostering entrepreneurship.

Research and innovation at Sabancı University is a multidisciplinary effort extending across all branches of science, technology, social sciences and the arts. Various centers and institutions at the University are engaged in research and innovation.

Since 2001, the Research and Graduate Policy Directorate (RGP) has been in charge of research and innovation management efforts at the University. RGP is a unique and innovative model that sets an example for other universities in Turkey. It supports the development of strategic objectives in research and the implementation of policies to encourage the conversion of scientific and technological developments into social and economic benefit, and the advancement of research activities and innovative ventures.

RGP is engaged in developing and managing research projects; conducting long-term collaborative research efforts with the private sector; fostering entrepreneurship; facilitating technology transfer and intellectual property management; and executing an institutional approach to research management. RGP employs an integrated and centralized mechanism to help set strategic objectives and implement policies developed.

RGP’s organizational scope is extensive. It includes the Research Process Planning and Policy Development Office; Research Project Development Office; University – Industry Partnership and European Enterprise Network Istanbul; Research Project Management Office; Intellectual Property, Licensing and Contracts Office; Pre-Incubation and Accelerator Services Center; and Inovent A.Ş., the University’s incubation center that delivers a wide range of solutions to researchers and research processes, from concept to commercialization. RGP aims to make the research and innovation development process at Sabancı University robust and sustainable.

Research and innovation management at Sabancı University is further supported by internal and external stakeholders through the Research Committee, University Research Council, Sabancı University Entrepreneurship Council, Research Ethics Council and the Intellectual Property Commission.

Sabancı University opted for institutional execution of the research and innovation management function to maximize effectiveness and efficiency. The many advantages of this approach include conducting strategic planning and policy development for research; enabling faculty members to focus on their research subjects; receiving public and private funding from appropriate sources; monitoring and ensuring accountability in research-focused cooperation and project implementation processes based on targeted performance output. It also serves to improve research processes and the conversion of research outputs to commercial value via cooperation efforts, new ventures, investment in new knowledge, and national and international knowledge transfer opportunities.

RGP has established an integrated system for the commercialization of new knowledge and technologies at Sabancı University. The integration among internal and external stakeholders, outputs and support mechanisms is designed to meet the requirements of a research-oriented university. By developing and managing research projects, conducting long-term collaborative research efforts with the private sector, promoting entrepreneurship, and facilitating technology transfer and intellectual property management, RGP ensures the systematic management of research processes across the University.

rgp.sabanciuniv.edu
RESEARCH AND INNOVATION MANAGEMENT

The integration among internal and external stakeholders, outputs and support mechanisms is designed to meet the requirements of a research-oriented university.

RGP Offices

Research Process Planning and Policy Development Office (RPD)
RPD is responsible for monitoring, assessing and integrating national and international science, technology and innovation policies to improve the institutional effectiveness of Sabancı University regarding research processes. The Office monitors the research performance of Sabancı University; assesses and reports on sustainability; carries out processes related to the Entrepreneurial and Innovative Universities Index, Quacquarelli Symonds and Times Higher Education Rankings; and studies the performance of Sabancı University on other national and international university rankings regarding research output.

Research Project Development Office (PDO)
PDO’s areas of responsibility include identifying appropriate funding sources for national and international personal research projects; supporting the project and award application processes; providing advisory in the contract process; maintaining application and contract processes for Internal Research Projects; and drafting graduate policies.

University-Industry Partnership (UIP) and European Enterprise Network (EEN) Istanbul
UIP explores national and international industry partnership funding opportunities; supports the project application and contract processes; identifies eligible Horizon 2020 schemes for collaborative projects; supports the application and contract processes; and conducts activities under the EEN Istanbul project.

Research Project Management Office (PMO)
PMO is responsible for managing research projects funded by outside sources in accordance with the funding rules of the sponsor and the project management principles of Sabancı University; regulating and monitoring indirect expenses and institution contributions; and completing procedures for financial audits.

Intellectual Property, Licensing and Contracts Office (IPL)
IPL’s responsibilities include evaluating intellectual property; deciding on methods of protection and carrying out the associated processes; conducting efforts to license and transfer intellectual property; and managing processes related to drafting and executing consultancy and training contracts.

Pre-Incubation and Accelerator Services Center (SUCool Start-up Company League)
SUCool conducts sponsored training and consultancy projects on entrepreneurship and implementation of local and international pre-incubation and acceleration services for technology-based ventures undertaken by Sabancı University faculty, students, alumni and other entrepreneurs in the ecosystem.
liaises between the university and the private sector in financial matters related to cooperation, training and consultancy projects.

Research and Innovation Performance at Sabancı University

The development of the projects initiated by Sabancı University with national and international institutions is an important indicator for the systematic management of the research and innovation process. Since 2000, Sabancı University faculty and researchers have published more than 3,000 scientific and technical papers and journal articles. In 2015, each faculty member authored 1.7 scientific publications on average.

Inovent A.Ş. (Inovent)

Inovent is a wholly-owned subsidiary of Sabancı University and the first technology commercialization and seed funding firm in Turkey. The company oversees the processes for the establishment and administrative and financial monitoring of startups founded by Sabancı University faculty and students. Inovent provides support and advisory in the intellectual property protection process; offers marketing and business development services; and

YEARY DEVELOPMENT OF NEW EXTERNALLY-FUNDED PROJECTS

As of December 2015, the University boasted total active research funding of TL 80 million with 210 projects. This equates to 1.2 projects per faculty member with an average funding of TL 450,000.
As of end-2015, Inovent’s portfolio includes 19 companies started by Sabancı University faculty and students, for which it provides launch and acceleration support.

YEARY DEVELOPMENT OF THE UNIVERSITY’S INTELLECTUAL PROPERTY PORTFOLIO

In 2015, Sabancı University reported a record-high number of 20 invention disclosures, which will likely result in an increase in patent applications and registered patents in the near future.

Activities of the SUCool Start-up Company League

Five of the entrepreneurs supported by SUCool to accelerate their early-stage technology startups received funding from angel investors in 2014 and 2015. SUCool facilitated the start-up growth and fundraising efforts of these entrepreneurs with visits to Silicon Valley, Singapore and Boston.

The Sabancı University Entrepreneurship Council implements the TÜBİTAK Entrepreneurship Certificate Program for Sabancı University members under the aegis of the Entrepreneurship School. The 56-hour certificate program is held every semester and has 40 graduates to date.

Inovent’s Portfolio of Companies

As of end-2015, Inovent’s portfolio includes 19 companies started by Sabancı University faculty and students, for which it provides launch and acceleration support. Among the portfolio companies, 10 are engaged in communications and information technologies, four operate in materials and chemicals, and five conduct operations in robotics and electronics.

Other programs implemented include the BiGGSEA project within TÜBİTAK’s Individual Young Entrepreneurs Program, the mentor training program MENTORSEA, and the Entrepreneur Development Program offered in association with Akbank.
Nanotechnology Research and Application Center (SUNUM)

The Sabancı University Nanotechnology Research and Application Center was founded with an initial investment of EUR 25 million provided by the State Planning Organization and Sabancı Foundation. Starting up operations in July 2011, the Center provided a significant boost to existing research facilities of the Faculty of Engineering and Natural Sciences.

The Center’s contributing team includes 40 faculty members, about 40 post-doctoral researchers, and hundreds of PhD students. Carrying out multidisciplinary advanced research efforts, the Center brings together researchers with expertise in advanced materials, basic sciences, and nanotechnology to develop applications for the electronics, photonics, healthcare, construction, environmental, agricultural and packaging industries.

With this collaborative research environment, the Center aims to accelerate development of innovative technologies and advanced products to meet the needs of local and global technology leaders. The Center actively pursues collaboration with industry, other universities and research institutions to advance knowledge in this burgeoning field. In addition, the Center gives budding research scientists an opportunity to hone those skills sought in key advanced technology areas relevant to Turkey’s strategic interests and future.

sunum.sabanciuniv.edu

Istanbul Policy Center

Istanbul Policy Center (IPC) is a global policy research institution that specializes in key social and political issues ranging from democratization to climate change, transatlantic relations to conflict resolution and mediation. IPC organizes and conducts its research under three main clusters:

- The Istanbul Policy Center - Sabancı University - Stiftung Mercator Initiative;
- Democratization and Institutional Reform;
- Conflict Resolution and Mediation.

For over a decade, IPC has provided decision makers, opinion leaders, and other major stakeholders with objective analyses and innovative policy recommendations in its areas of expertise.

As an essential part of Sabancı University, IPC also strives to foster academic research. The Center extends intellectual and substantial support to young academics and policy researchers through its various programs.

ipc.sabanciuniv.edu

Istanbul International Center for Energy and Climate (IICEC)

Istanbul International Center for Energy and Climate (IICEC) is a future-oriented independent research and policy center that conducts objective, high-quality economic and policy studies related to energy and the climate. IICEC’s efforts help develop solutions toward a sustainable energy future for the region and the world.

IICEC works with governments, industry partners, international organizations, think-tanks and other research bodies while establishing a network of cooperation with other universities regionally and worldwide. The Center aims to inform policy makers, industry, academics and opinion leaders on key energy challenges and provide them with objective, reliable analysis. IICEC fosters the exchange and development of ideas by providing a distinguished platform gathering key stakeholders involved in energy and climate related fields.

iicec.sabanciuniv.edu
**Center of Excellence for Gender and Women’s Studies**

The Center of Excellence for Gender and Women’s Studies is dedicated to the research and advancement of this academic discipline at Sabanci University by creating more synergy and a greater variety of opportunities for collaboration among researchers. It aims to play a leading role in the development of this field in Turkey and contribute to raising national and international awareness about Sabanci University as a world-class research institution. The main research areas of the Center of Excellence for Gender and Women’s Studies, which are closely aligned with global developments and national priorities, include:

- Gender in education and academia;
- Gender and socio-political change (i.e. the place of gender in the development of human rights and democracy; intersections between gender and issues of class, ethnicity, nationality, sexual orientation and minorities);
- Gender in cultural representations (e.g. art, film, and literature).

[genderforum.sabanciuniv.edu](genderforum.sabanciuniv.edu)

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**Center of Excellence for Data Analytics**

The Center of Excellence for Data Analytics is focused on predictive analytics of big data using a range of theories and methods – including visualization, machine learning, data mining, and optimization – to apply to problems facing today’s financial services, telecommunications, healthcare, energy and other industries. The Center harbors significant potential in multidisciplinary research in areas such as finance, politics and sociology. The objectives of the Center include:

- Increasing the visibility and competitiveness of the research conducted at Sabanci University by providing an umbrella structure;
- Supporting current basic research involving data analytics, thanks to increased synergy and added support;
- Fostering multidisciplinary research on big data analytics issues;
- Supporting undergraduate and graduate education in the burgeoning field of Data Analytics;
- Providing solutions to industry through supported/sponsored research and development;
- Disseminating current trends and future predictions in Data Analytics through in-depth research, white papers and yearly reports that will guide the industry and other stakeholders.

[ceda.sabanciuniv.edu](ceda.sabanciuniv.edu)

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**Center of Excellence in Finance (CEF)**

The Center of Excellence in Finance (CEF) at Sabanci University serves as a bridge between academia, the finance industry and real sector. It aims to connect academics, practitioners, policy makers and the investment community and to transform fundamental knowledge into applicable practices in real life. CEF acts as a medium for dialogue between academia, industry and policy-making institutions. CEF organizes certificate programs, seminar series, workshops, high profile conferences. In addition, the Center prepares research outputs directed towards diverse groups from the academy to the financial world and from the real sector to the individual investor.

[cef.sabanciuniv.edu](cef.sabanciuniv.edu)
Composite Technologies Center of Excellence

KORDSA Global, a Sabancı Holding Company - the world’s leading nylon 6.6 and polyester industrial fiber, tire cord and its only cord producer - and Sabancı University established the Composite Technologies Center of Excellence (CTCE) in 2014. The Center, introducing a new model for university-industry collaboration, opens a new path with the objective to have Turkey make a difference in the global arena with advanced technologies, become a global player in this field, even joining the premier league. The Composite Technologies Center of Excellence aims to develop high-value materials and process technologies for composite materials with numerous uses and applications in Turkey and worldwide. The Center plans to accomplish this goal by merging nano and micro-scale technologies, micro and nano-printing, next-generation precision process technologies like Additive Manufacturing and 3D printing and innovative casting technologies with conventional composite production techniques. CTCE’s efforts will focus on converting research into high-value output. The Center will also train researchers with an exceptional multidisciplinary skills set and knowledge base, and the ability to collaborate towards a common implementation-oriented goal. The usage of nano and micro-scale technologies in macro-structures will enable the development of integrated, original and high-value process technologies. In addition, it will boost the design and production of innovative, functional and high-quality materials fit for use in the aviation, defense and automotive industries.

Research and Application Center for Functional Surfaces and Interfaces for Nano-Diagnostics

The Research and Application Center for Functional Surfaces and Interfaces for Nano-Diagnostics aims to improve the basic principles and technical specifications of simple and inexpensive systems that can quickly and accurately diagnose cancer, neurodegenerative diseases (e.g. Parkinson’s) and hereditary disorders (e.g. Gaucher’s) using small quantities of sample. This will be accomplished by utilizing nano and micro-fluidics, molecular biology and micro-nano system science and techniques. Nano-scale diagnosis will be a product of collaboration and partnership between sample and system interaction, materials, disease biology and surface/interface relationships as implemented by subject matter experts using an integrated, systematic approach.
The TÜSİAD - Sabancı University Competitiveness Forum is a research center formed jointly with the Turkish Industry and Business Association (TÜSİAD), the country’s leading industry group, and Sabancı University.

The Forum’s mission is to help Turkish industry compete more effectively internationally by conducting and supporting research on competitiveness and related issues. Activities undertaken by the Forum include:

- Research efforts: Conducting, promoting and supporting research on competitiveness and supporting benchmarking studies;
- Dissemination of knowledge: Publishing and promoting the results of the Forum’s studies as well as organizing workshops, seminars and conferences to create and to share knowledge on competitiveness and related issues;
- Collaboration: Cooperating with local and international organizations for joint projects on competitiveness and working with nongovernmental organizations both to ensure competitiveness has a place on their agenda and to draw their attention to these issues.

ref.sabanciuniv.edu

The Corporate Governance Forum of Turkey (CGFT) of Turkey was founded in March 2003 as a joint initiative of the Turkish Industry and Business Association (TÜSİAD) and Sabancı University to raise awareness of good corporate governance and promote best practices in the country. CGFT continues to operate today as an multidisciplinary academic initiative hosted by Sabancı School of Management, playing a key role in influencing corporate governance policy and practices in Turkey.

cgft.sabanciuniv.edu

ref.sabanciuniv.edu
UNIVERSITY AS A SOURCE OF INSPIRATION FOR THE SOCIETY
Since its inception, the Sakıp Sabancı International Research Awards have strived to highlight topics of historical, current and future interest to Turkey by fostering research and recognizing excellence in these areas of great import. The goal is to present valuable insights and solutions put forth by leading scholars and researchers in order to move the country forward.

Over the decade since it was founded, the competition’s general subject areas have included Turkey’s foreign policy, economic development, democratic evolution, multiculturalism, and urbanism - all pressing issues facing the nation today.

award.sabanciuniv.edu
2008

**FIRST PRIZE**
Amy Singer  
Asst. Prof. of Ottoman History in the Department of Middle Eastern and African History at Tel Aviv University  
**ESSAY**  
The Persistence of Philanthropy

**SECOND PRIZE**
Maureen Jackson  
Doctoral Candidate at Washington University, Comparative Literature Department  
**ESSAY**  
Crossing Musical Worlds: Jews Making Ottoman and Turkish Classical Music

**THIRD PRIZE**
Olivier Bouquet  
Asst. Prof. at Nice Sophia-Antipolis University, and Research Fellow at the Modern and Contemporary Mediterranean Center in Nice  
**ESSAY**  
Old Elites in a New Republic: The Reconversion of Ottoman Bureaucratic Families in Turkey (1909-1939)

2009

**FIRST PRIZE**
Dr. Kabir Tambar  
University of Vermont  
**ESSAY**  
Paradoxes of Pluralism: Ritual Aesthetics and the Alevi Revival in Turkey

**SECOND PRIZE**
Nora Fisher Onar  
Doctoral Candidate at the University of Oxford  
**ESSAY**  
Beyond Binaries: ‘Europe.’ Pluralism, and a Revisionist-Status Quo Key to Turkish Politics

**THIRD PRIZE**
Murat Somer  
Associate Professor of Koç University  
**ESSAY**  
Democracy (For Me): Religious and Secular Beliefs and Social and Political Pluralism in Turkey

2010

**FIRST PRIZE**
Juliette Tolay  
University of Delaware  
**ESSAY**  
Turkey’s Other Multicultural Debate: Lessons for the EU

**SECOND PRIZE**
Dr. Açka Ataç  
Çankaya University  
**ESSAY**  
Another Brick on The Tower of Babel: Turkey’s Possible Challenges and Contributions to the EU’s Language Policy

**THIRD PRIZE**  
Assoc. Prof. Şener Aktürk  
Visiting Lecturer, Department of Government, Harvard University; Assistant Professor, Department of International Relations, Koç University  
**ESSAY**  
The Impact of Ethno-R eligious Demography on Strengthening Secularism and the Dynamics of Multiculturalism: Turkey’s Accession into the European Union
The Sakıp Sabancı International Awards aim to present valuable insights and solutions put forth by leading scholars and researchers in order to move the country forward.

2011

**FIRST PRIZE**
Kemal Kirisci
Boğaziçi University

**ESSAY**
Turkey’s Engagement with Its Neighborhood: A “Synthetic” and Multi-dimensional Look at Turkey’s Foreign Policy Transformation

**SECOND PRIZE**
Güneş Murat Tezcur & Alexandru Grigorescu
Loyola University Chicago

**ESSAY**
Europeanization Regionalism in Turkish Foreign Policy

**THIRD PRIZE**
Clemens Hoffman & Can Cemgil
Sussex University

**ESSAY**
A Pax Turca in the Middle East?

2012

**FIRST PRIZE**
Florian Misch and Atılım Seymen
The Center for European Economic Research in Mannheim, Germany

**ESSAY**
The Effectiveness of Countercyclical Fiscal Policy in Turkey during the Recent Economic Crisis—Evidence from a Natural Experiment

**SECOND PRIZE**
Alessina Le Turco & Daniella Maggioni
Università Politecnica delle Marche, Italy

**ESSAY**
The Micro Evolution of Trade and Turnover in Turkey under Global Crisis

2013

**WINNERS OF RESEARCH AWARDS**

**Meral Uğur Çınar**
The New School, Department of Political Science and Sociology in New York, USA.

**Kürşat Çınar**
Ohio State University, Doctorate in Politics in Columbus, USA

**ESSAY**
Building Democracy to Last: The Turkish Experience in Comparative Perspective

**Iohannis N. Grigoriadis**
Bilkent University, Political Science and Public Administration Department in Ankara, Turkey

**ESSAY**
Democratic Transition and the Rising Tide of Majoritarianism: Comparing the Cases of Greece and Turkey

**Yunus Sözen**
Özyeğin University, International Relations Department in Istanbul, Turkey

**ESSAY**
Paradoxes of Liberal Constitutional Democracy and Populist Challenge

**SPECIAL JURY AWARD**
Ergun Özbudun
İstanbul Şehir University, Law School

For his publications on prestigious international platforms and his comparative studies on the Turkish case
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<tr>
<td>2014</td>
<td>Akanksha Misra, University of Washington, Gender, Women and Sexuality Studies</td>
<td>Beyond Numbers: Rethinking Girls' Education, Empowerment, and Gender Equality in Turkey</td>
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<td>2014</td>
<td>Aslı Zengin, University of Toronto, Department of Anthropology, Women and Gender Studies Institute</td>
<td>Contesting Calculations of Justice: The Criminal Law, Hate Crimes and Queer Lives</td>
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<td>2014</td>
<td>Emine Gökçen Yüksel, Universität der Bundeswehr Munich</td>
<td>Modern Female Subjectivities and the Spatial Negotiation of Gender Norms</td>
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<td>Rahiab Shahin, Florida University</td>
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<td>Re/Presenting Religious Difference in the Case of the Antakya Choir of Civilizations</td>
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<td>Haydar Darıcı, University of Michigan</td>
<td>Encounters in the Shadow of War: Turkey's Kurdish Region</td>
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<td>Anoush Tamar Suni, University of California, Los Angeles (UCLA)</td>
<td>The Ruin as Archive: Landscape and Memory in Anatolia</td>
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Executive Development Unit (EDU)

Aspiring to become a global model for executive education, Sabancı University founded the Executive Development Unit in July 2002. EDU addresses the growing need to merge theoretical and practical knowledge with local values while monitoring the latest developments in the world of business.

EDU provides flexible and modular learning programs to improve the management competencies of businesses.

EDU designs its programs together with faculty, managers, consultants, experts, management training institutions and through university partnerships. The transfer of expertise is based on applying theoretical knowledge to Turkey’s business environment.

EDU focuses on key management concepts such as Strategy, Leadership, Innovation, Change, Sales and Management. The added value provided to managers and organizations delivers knowledge that directly impacts corporate development and business results.

Programs on offer include Management Training, Sales and Retailing, Change, Globalization and Marketing, with consulting services given by experts in their respective fields. EDU’s team is specialized in creating and managing corporate academies with a broad holistic management viewpoint. As a result, EDU delivers significant value added to companies it partners with in learning initiatives.

By interfacing with the Turkish business community, Executive Development Unit aims to bring accumulated knowledge to the service of managers and businesses across the nation.

edu.sabanciuniv.edu
Sabancı University’s Sakıp Sabancı Museum is located on a hilltop in one of the most beautiful parts of the Bosphorus strait in Istanbul. The Museum first opened in 2002 in the former home of the Sabancı family. The mansion, which houses painting and calligraphy collections today, and the galleries, which host temporary exhibitions, are situated in a lush, sprawling garden overlooking the Bosphorus. Sakıp Sabancı Museum is a lively and popular venue year-round, with its large permanent collection, major international exhibitions, and diverse cultural and educational program.

Prior to purchase by the Sabancı family in 1951, the tract where the Sakıp Sabancı Museum stands today was used by various descendants of the Khedives of Egypt and as the Embassy of Montenegro for a time. The white structure that forms the Mansion section of the Museum today was commissioned by Prince Mehmed Ali Hasan to the renowned Italian architect Edouard de Nari in 1927. The main building became popularly known as “Horse Mansion” as a French bronze statue of a horse purchased by Hacı Ömer Sabancı in the 1950s stands just inside the main gates. The horse statue seen from the coastal road is a replica cast from one of the four horses that figured among the treasures plundered by the Crusaders when they captured Constantinople in 1204 and which now stands outside San Marco Church in Venice.

Following the death of Hacı Ömer Sabancı in 1966, Sakıp Sabancı moved to the mansion with his family in 1970. In 1998, he donated the building to Sabancı University for the purpose of establishing a museum there. A new gallery annex was constructed and the Museum opened to the public in 2002. In 2005, the Museum expanded the galleries to increase the exhibition space available.

Sakıp Sabancı Museum boasts a magnificent and extensive collection of Ottoman calligraphy and 19th and 20th century Turkish paintings. With a total exhibition area of 6,500 square meters today, the Museum can pursue a more ambitious exhibition program. In recent years, SSM has hosted a number of major exhibitions that include “From the Medicis to the Savoias, Ottoman Splendor in Florentine Palaces;” “Paris - St. Petersburg, Three Centuries of European Fashion from the Alexandre Vassiliev Collection;” “European Porcelain at the Ottoman Palace;” and “The Image of Turks in Europe in the 17th Century.” These were followed by “Picasso in Istanbul,” a groundbreaking exhibition in Turkey due to its enormous popularity; “The Art of the Book from East to West and Memories of the Ottoman World, Masterpieces of the Calouste Gulbenkian Museum, Lisbon;” “Master Sculptor Rodin in Istanbul;” and “Genghiz Khan and His Heirs - The Great Mongol Empire.” With future programs, SSM aims to continue its role as the meeting point of world cultures in Turkey.

Sakıp Sabancı Museum works in close collaboration with Sabancı University in staging exhibitions and programs as well as highlighting the artistic accomplishments of the University’s community. SSM’s recent “Reunion” exhibition brought together works produced by artists who are alumni of the University. Today, these Sabancı University-educated art professionals are making their mark on the art world in Turkey and abroad. Many of the works featured in this homecoming exhibition were displayed in other local and international museums, biennales and expositions.

sakipsabancimuzesi.org
The summer school for high schoolers program was established in 2011 and has had over 4,000 participants since that time.

Sabanci University Summer School for High School Students

Sabanci University Summer School for High School Students is a program for high school students that enables them to experience the excitement of university life in a multicultural environment. The program was established in 2011 and has had over 4,000 participants since that time. Students may choose a maximum of three courses from a total of over 40 university courses. The course selection spans a wide range of fields, including natural sciences and engineering; social sciences; arts; management; languages; and self-improvement. With extracurricular activities also on offer, participants have the opportunity to experience an unforgettable, life-changing summer and broaden their view of the world.

Additionally, this is an international program with participants not only from Turkey but also from Germany, Azerbaijan, Dubai and Cyprus.

liseyazokulu.sabanciuniv.edu
Kasa Gallery is a key component of Istanbul’s vibrant contemporary art scene and a major contributor to the growth and development of young contemporary artists and designers.

Kasa Gallery

In 1998, Sabancı University started its initial operations in Istanbul’s historic Karaköy district at Minerva Han, a landmark bank building dating back to the early 20th century.

After classes commenced on the Tuzla campus, the University retained the Karaköy building as a downtown Communications Center. The facility began serving as an annex and a venue for conferences, cultural activities and other events.

Minerva Han’s original built-in vault, located in the basement of the building, was converted into an art gallery. It opened in April 1999 with a series of exhibitions by young contemporary artists entitled “Winds to the Future.” Today, Kasa Gallery (literally ‘Gallery Vault’) primarily hosts contemporary art, design and photography exhibitions. The Gallery is a key component of Istanbul’s vibrant contemporary art scene and a major contributor to the growth and development of young contemporary artists and designers.

kasagaleri.sabanciuniv.edu

Sabancı University Karaköy Science and Culture Academy

Learning should not be confined to the childhood years or the classroom but rather should take place throughout the course of one’s life. Scientific and technological innovation and change has had a profound effect on learning needs. Learning can no longer be divided into a place and time but can be seen as something that takes place on an ongoing basis from our daily interactions with others and with the world around us. With this new concept of learning in its mind, Sabancı University introduced “Karaköy Science and Culture Academy” in 2011.

The program contains a series of lectures, titled “Sabancı University Lectures on Humanity, Society and the Universe” and is open to all individuals who believe that learning is an ongoing journey. The lectures are given by Sabancı University faculty, in its Communications Center, Minerva Han, located in Istanbul’s historic Karaköy District, on Saturdays. The program features a highly eclectic schedule. Lectures varying from mechanics, nano-physics, chemistry and its geopolitics to conflict analysis; from major works of 20th century music and art to mechatronics and humanoid robots.

Karaköy Science and Culture Academy is a perfect example of Sabancı University’s efforts to interact with society.

cumartesiokulu.sabanciuniv.edu
LIFE AT SABANCI UNIVERSITY

UNLIMITED OPPORTUNITIES FOR SUCCESS
The exhilarating campus environment at Sabancı University helps students to develop their analytical, critical and creative skills.

Sabancı University’s stimulating campus environment is designed to assist students in developing their analytical, critical and creative thinking skills. To this end, the University delivers a wide range of sophisticated and practical services to the student body. These include instant, immediate and uninterrupted Internet access anywhere on campus, 24-hour laboratory entry, comprehensive Information Center services until midnight, seven days a week, among many other offerings to enhance student life.

The University’s richly landscaped campus includes modern dormitory housing, sports facilities, a healthcare center as well as an acclaimed performing arts center. A collection of Japanese cherry trees lends the campus a sophisticated charm.

An exciting array of clubs and extra-curricular activities, largely student-designed and student-run, provide intellectual, social and cultural opportunities in line with personal interests. While the University’s administrative staff and faculty members stand ready to provide support and guidance, the students take responsibility for directing their own initiatives. Empowered by this innate trust, Sabancı students design and develop projects that improve the quality of life on campus.
Performing Arts Center

Sabancı University built its widely-celebrated Performing Arts Center (SGM) to enrich Istanbul’s cultural scene, especially on the city’s Anatolian side. The facility’s primary aim is to bolster cultural and artistic life on campus for students and staff alike while also reaching out to art lovers across the greater metropolitan region.

The late Sakıp Sabancı, beloved Founder and Honorary Chairman of the Trustees of Sabancı University, announced the opening of the Sabancı University Performing Arts Center in a personal letter of invitation hand written just three days before he passed away in 2004. Subsequently, the Center was officially inaugurated in June 2005.

This state-of-the-art facility features a hall with a superb acoustics system, a stage with a soffit and an orchestra pit. These components make the Center ideally suited to host a range of performing arts, including opera, symphonic music, theatre, concerts, ballet, and other forms of dance.

With a seating capacity of 912, the Performing Arts Center is one of the most outstanding venues of its kind in Turkey. In addition to its ultra-modern features, the Center includes a sound-insulated music recording studio, rehearsal hall, dressing rooms and storage areas for stage props.

The Center also serves as an ideal location for congresses, conferences and seminars of every kind thanks to a spacious 4,905 square meter area.

Information Center

The Information Center supports the educational and research programs at Sabancı University, serving as a facilitator to ensure that users access the most accurate, relevant information they require as quickly as possible. The Center aims to meet any informational and documentation needs of faculty members, students, staff and alumni while contributing to knowledge accumulation both at the national level and globally. Presenting its services and access to all institutions, organizations and individuals, the Information Center also helps advance study and research carried out in the sciences, industry, arts and culture.

Striving to provide access to information rather than merely owning information resources, the Center focuses on facilitating user access to existing resources via technology rather than building a traditional library collection numbering in the millions. Boasting user-oriented services, knowledgeable and well-trained staff, up-to-date informational resources of every type and format as well as advanced technology systems, the Center operates under the guiding philosophy of information + user + access.

The Information Center’s services and activities are conducted in close alignment with the University’s strategic targets and it formulates its own strategic plan accordingly.

With a 600-person seating capacity and shelving space for some 300,000 volumes, the 9,432 square meter state-of-the-art facility includes an impressive variety of electronically-equipped study carrels and multi-function rooms. In total, the Information Center features 480 internet access points. To facilitate access, the Center is open seven days a week.

bm.sabanciuniv.edu
Dormitories and Campus Facilities
At Sabancı University, the campus dormitories are the students’ “home away from home.” They serve the vital purpose of helping students learn the essential art of living together harmoniously. The dormitory buildings at Sabancı University, each featuring an original architectural design and equipped with the latest technology, allow students to experience the warmth and comfort of a family home environment. Every room is suitably furnished with a bathroom, internet connection, telephone, desk and cabinet for each student.

The main cafeteria, with a seating capacity for 900, is located in the University Center. Additionally, there are many cafes on campus offering a variety of dining alternatives.

Besides a modern gymnasium and cinema halls, a lovely art gallery graces the campus, exhibiting the work of both students and other well-known artists.

Sports Facilities and Activities
Sports are considered an important part of education and personal and social development at Sabancı University. The University has gone to great lengths to provide and maintain excellent sports facilities and organize activities of the highest quality.

The ultra-modern Sports Center on the campus is equipped with one basketball and volleyball court with a capacity for 1,200 spectators; squash courts; one strength, conditioning and cardio exercise room; two fitness and dance studios; one climbing wall; one pilates reformer studio; six locker rooms.

The University’s beautiful lake is encircled by a jogging track. In addition, the entire campus is a “bicycle friendly” zone.

Among the most popular sporting facilities on campus are the two soccer fields, one that complies with FIFA standards and the other with artificial turf.

In response to student demand, the University organizes a variety of tournaments as well as group exercise programs. The University fields a number of varsity sports teams which represent the University in the league and competitions organized by the University Sports Federation.

Health and Support Services
In order to better care for the physical and medical needs of its students and staff, Sabancı University operates the Health Center on campus on a 24 hours a day, seven days per week basis. This modern facility is furnished with the latest medical equipment, as well as a fully-equipped ambulance.

Sabancı University also provides a wide range of additional services, including a book store and a bank with ATM machines, as well as a photocopy center, unisex hairdresser and a supermarket. The University’s Call Center provides an efficient means by which students and staff may report problems such as maintenance and IT.

The University boasts very efficient shuttle services, almost 24 hours a day, from and to major locations on both the Anatolian and European sides of Istanbul.